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Military Virtues

Edited by Michael Skerker, US Naval Academy, David Whetham, King's College London at the Joint Services Command and Staff College and Don Carrick



...Anyone who cares about the ethos of our unique Armed Services will read this pioneering book with interest and profit.

Professor John Adair, Chair of Leadership, United Nations

...review carefully the corresponding case studies of each [virtue] and then strive to master not just one, not just two, but all 14.

Captain Mike Michel, Deputy Commandant for Leadership & Character Development, USNA

...skilfully balances examination of the conceptual understanding of these virtues with extremely helpful case studies which make the conceptual analysis concrete and clear.

Professor Martin Cook, Admiral Stockdale Professor of Professional Military Ethics, USNWC

...Hugely readable, fascinating and adept at drawing on both the successes and mistakes of our predecessors, it is a 'must read' for anyone involved in leadership in the military or commercial sector, from those at the 'coal face' to the board room.

Brigadier WSC Wright OBE, Commander Sandhurst Group

...valuable guidance or reflection for military commanders at any level, and a valuable resource for academic study

Journal of Military Ethics

...a treasure trove of real-world international cases of military moral dilemmas – and at time, outright moral failures – of enviable breadth and depth

Strategy Bridge

...anyone interested in ethics is interested in examples of the application of ethical thinking, and here we have exactly that.

The Wavell Room

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Why should I read it?

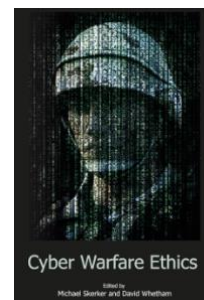
This book is unique in the just war/military ethics literature in that it brings together academics and service personnel to address the topic of military virtue in a format that is accessible and relevant to military professionals. Open personal experiences of ethical decisionmaking help to highlight the complexities of acting ethically within the military system. Authors are leading scholars in the field of just war theory and military personnel range from a special operations chief to a three star general.

Publication date: 1st May 2019

Paperback 9781912440009 / Kindle 9781912440016 / EPUB 9781912440108

Price: £29.99 / US\$39.99 / €36.99 / Aus\$59.99

Extent: 410 pages / Size: 234 x 156mm / Thickness: 21.31mm / Weight: 1.264 lbs



Forthcoming

Cyber Warfare Ethics

Edited by Michael Skerker, US Naval Academy and David Whetham, King's College London at the Joint Services Command and Staff College

Cyber technology gives states the ability to accomplish effects that once required kinetic action. These effects can now be achieved with cyber means in a manner that is covert, deniable, cheap, and technologically feasible for many governments. In some cases, cyber means are morally preferable to conventional military operations, but in other cases, cyber's unique qualities can lead to greater mischief than governments would have chanced using kinetic means. This volume addresses the applicability of traditional military ethics to cyber operations, *jus ad vim* (an emerging sub-field governing grey zone or soft war operations), the rights of the targets of cyber operations, cyber sabotage, cyber surveillance, phase zero operations, psychological operations, artificial intelligence, and algorithmic ethics. Uniquely, it includes a number of cyber incidents that do not currently exist as case studies and have not received much public attention. This volume has been designed to work as a handbook for cyber warriors, drone pilots and military professionals involved in cyber training and teaching.

Paperback 978 1912440 269 c. 230 pages c. £29.99 Publication date: c. September 2021

Forthcoming

Military Space Ethics

Edited by Reverend Dr Nikki Coleman, Royal Australian Air Force

As space develops as the fifth warfighting domain, so does the need to have ethical scrutiny. Since the 1960s there have been core space treaties that together with national laws, provide a clear framework for both military and civilian space activities. Yet ethical questions still exist around space warfare such as whether responding kinetically to a threat in space would cause an escalation of tensions on earth? Does just war theory apply in space and does its remoteness lower or raise the threshold for armed conflicts? Will the creation of new space forces start a space arms race? New combat environments also create a number of new challenges which include: whether future war in space will be conducted by robots or space marines and how will the dual-use nature of satellites work in reality. As technologies become more widespread, space is threatened by the likes of non-state groups and rogue states and the need to inhibit their involvement in space becomes a necessity. In space, differences are magnified; resources are especially scarce, risks are multiplied, and specialized medical care is a world away. The physical and psychological distance between combatants in modern warfare applies also to space and the impacts of remote warfare need to be considered including the potential for moral injury and psychological trauma. With greater military power comes greater responsibility and this responsibility is carried out at the end of a chain of decisions and technologies. This book's relevancy will not be lost on students at service academies and staff colleges in preparing them for the task of emphasising the moral and ethical responsibility in space to those whom they will lead in the future.

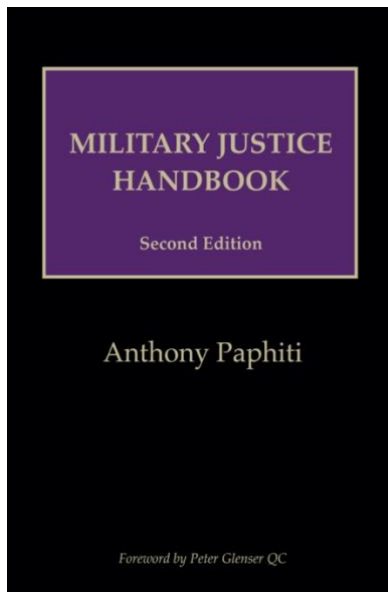
Paperback 978 1912440 306 c. 300 pages c. £29.99 Publication date: c. October 2021

Issues in
Military
Ethics
Series

Co-Edited By

Don Carrick, King's College London, Michael B. Skerker, United States Naval Academy and David Whetham, King's College London at the Joint Services Command and Staff College.

With most officer training schools including military ethics as part of their programme, more than ever there is a need for clarity on ethical decision making. Contemporary military conflict is ever changing and with it military practitioners are confronted by new ethical challenges which often put additional weight on the professional activity of personnel. At a minimum, military professionals need to have a clear knowledge of the laws that underpin their profession in order to evaluate situations quickly. The series explores the complexities of acting ethically within the military system. It is not a philosophical debate on military ethics, nor is it a general introduction. Instead, this series aims to provide real world guidance for military commanders and leaders.



Military Justice Handbook

Second Edition

Anthony Paphiti

The Military Justice Handbook is THE essential text for anyone involved in the Service Justice System. I obtained my copy of the First Edition before my first ever military case and it has been my constant companion ever since. The Handbook serves as a primer for those new to the field and a reference point for seasoned practitioners. The Second Edition's expanded content means no other book on the subject can match it for breadth and depth. It is simply the leader in the field and should be on the desk of every military law practitioner and commanding officer.

Matthew Bolt,
Barrister, Middle Temple

The first edition of the Military Justice Handbook has deservedly become the practitioner's de facto guide to UK Service law. The second edition stands on the shoulders of that giant. To many - if not most - practitioners, a veil of mystery shrouds much of military life. It need not be so. The Military Justice Handbook pierces the veil and provides a comprehensive summary of the law, complemented by the views of one of the most highly respected military lawyers of his generation. Of as much value to the seasoned military

lawyer as it is to the aspirant, it would be foolhardy indeed for any lawyer or officer involved in the UK Service Justice System to be unfamiliar with the second edition.

Wing Commander (Retd) Allan R M Steele WS RAF,
Principal Solicitor, ARMS Legal Services WS

As someone now merely an occasional practitioner within the Service Justice system I find this volume indispensable even though I spent thirty plus years as a practitioner within it. Excellent as a refresh or indeed first principal source for anyone embarking on trial by court martial as an advocate on whichever side. I have kept the first volume at my elbow and the same will apply to this one. Lucid, useful, and illuminating by turns it will be of particular use to the junior practitioner initially unaccustomed to the peculiarities of this trial arena.

Brigadier (Retd) Neil Jones LLB MA, Barrister,
New Park Court Chambers

About the Book

The second edition of the Military Justice Handbook represents a significant expansion on the first. Covering every aspect of the Service Justice System (SJS) in the United Kingdom, this book is designed as a 'road map' sufficiently detailed to qualify as a 'go to' guide, as the law and relevant policy of the SJS is complex and often difficult to find. Practitioners can now turn to the Handbook for guidance on any Service Justice topic. The book includes Summary Hearing, Administrative Action, as well as the Summary Appeal Court, and of course, the Court Martial, and an explanation of the appeal avenues open. The civilian and military legal practitioner (or indeed Service person) must understand this dynamic in order to fully appreciate how the system works holistically. Drafted with a non-legal audience in mind, no single publication brings together law, policy and (importantly) the nuances of the Service Justice System like this book. Readers are informed of the subsequent consequences on them or their client where they are subject to service discipline. Designed especially for military lawyers of all armed Services, civil servants working within the Service Justice System, commanding officers, unit discipline staffs and civilian legal practitioners advising Service personnel involved with Court Martial advocacy, Service Complaints, inquiries or administrative action.

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Caselaw; Statutory References; List of Tables and Appendices; **Foreword by Peter Glenser QC**; Preface; List of Abbreviations; **Introduction**; Chapter 1 **History: The Findlay Reforms**; Chapter 2 **Jurisdiction**; Chapter 3 **The Disciplinary System in Overview**; Chapter 4 **Chain of Command**; Chapter 5 **Arrest**; Chapter 6 **Investigation**; Chapter 7 **Commonly Used Service Offences**; Chapter 8 **Administrative Action By CO**; Chapter 9 **Summary Hearing**; Chapter 10 **Legal Aid**; Chapter 11 **Fitness To Stand Trial**; Chapter 12 **Pre-Court Martial Process**; Chapter 13 **Trial by Court Martial**; Chapter 14 **Sentences Available to the Court Martial**; Chapter 15 **Civilians in the Service Disciplinary System**; Chapter 16 **Appeals**; Chapter 17 **Young Offenders**; Chapter 18 **Victims of and Witnesses to Crime**; Chapter 19 **Other Important Provisions**; Chapter 20 **Service Inquiries and Coroners Inquests**; Appendices; Index.

Why should I read it?

The MJH is focused on the practitioner with practical examples and case law. Court Martial practitioners, Commanding Officers and Discipline Staff, Officers and senior NCOs, comparative law scholars, civilian judges sitting in appellate jurisdiction and those interested in understanding UK Service law and its breadth will be helped by this book to navigate the complexities of Service law and procedure to better advise and represent clients.

Publication date: 26th March 2021

Paperback 978 1 912440 23 8

Price: £80.00 / US\$120.00 / €100.00 / Aus\$160.00

Extent: 820 pages / Size: 234x156mm / Thickness 41.326mm / Weight: 2.487lbs

Innovation and Adaptation

MISSION IMPROBABLE

The Transformation of the British Army Reserve

Patrick Bury, University of Bath, UK

Future attempts to transform the reserve have plenty to take from Bury's study.

General Sir Peter Wall, GCB CBE DL

The book's findings are both fascinating and also potentially incendiary.

Professor Anthony King

...this should be the 'go to' book for the latest thinking into one of the most marginalised, but highly politicised, populations – Reservists.

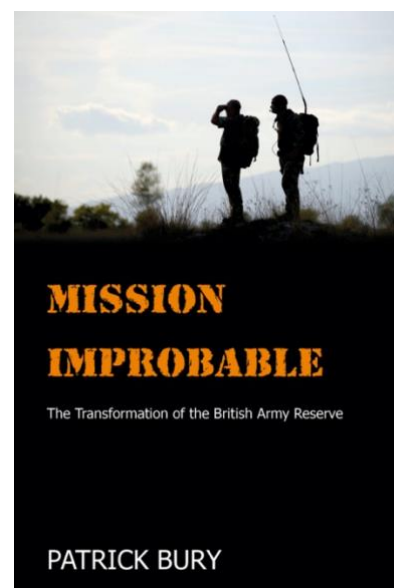
Professor Vincent Connolly

...thoroughly recommend this work especially to military scholars, military history 'buffs' and more especially politicians to understand the citizen soldier psyche.

The Australian Reservist

...an important contribution to the debate around wider Army Reserve and military logistics. This book should be read by anyone with more than a passing interest in the reformation of the Reserves

The Wavell Room



About the Book

A central tenet of recent British defence policy, FR20 sought to radically transform the role and function of the British Army Reserve by making it more capable and more deployable, whilst simultaneously cutting costs by outsourcing logistics capability to reserve forces. In this book, Bury examines the origins, evolution and impact of the policy. He controversially shows how its intensely intra-party and intra-service political origins, the Army's resistance to them, and the Army Reserves' organisational nature, have undermined the policy's ability to deliver the key military capabilities it envisaged. In doing so, he provides evidence of incoherent defence policy making in the Cameron era.

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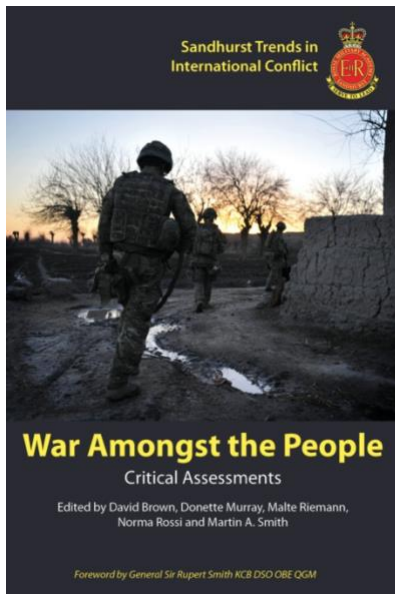
List of Figures; Acknowledgements; List of Abbreviations; **1 The Rise of the Reserves:** The Post-Fordist Rise of the Reserves; Military Transformations; Professionalisation; Cohesion; Logistics Sub-units; The British Army Reserve; The Research; Overview. **2 Balancing Budgets, Strategy and Recruitment: Previous Reserve Transformations:** The Cardwell-Childers Reforms: A First Attempt at Integration; Haldane and the Territorial Force; The First World War; The Second World War; Carver-Hackett Cuts Deep; Conclusion. **3 The Transformation of Military Logistics:** Military Logistics; Post-Fordist Industrial Logistics; Adaption, Innovation, and the Legacy of Cold War Military Logistics; Centralisation; Integrating the Core and the Periphery; SCM and Outsourcing; The Emerging Logistics Network; Recent Tactical and Operational Logistics; Strategic Vulnerability? **4 'A Finger in the Wind Thing': Intra-Party Politics and Origins of FR20:** The Context of FR20; Background to FR20; Policy Exchange Paves the Way?; An Independent Reserves Commission?; Paired Fates: The Regular Army and Future Reserves 2020; Failure to Adapt: Organisational Reality Bites; The Politics of Numbers; Conclusion. **5 FR20: Delivering Capability?:** FR20 Change Management; Main Effort: Recruitment; Equipment, Training and the Limits of Post-Fordism; Can These Sub-units Deliver? **6 FR20 and Cohesion:** Standard Model Survey Results; A Different View of Cohesion; Logistics and Reserve Cohesion; The Persistence of Social Cohesion; The Decline of the 'Drinking Club'; The Rise of Professionalism; Discipline; Conclusion. **7 FR20, Transformation and Society:** An Emerging Division; SDSR 2015 and the Divisional Level as an Organisational Solution; FR20 as a Transformation?; FR20 and Civil-Military Relations; FR20 and Society; Bibliography; Index.

Why should I read it?

This is the most indepth analysis of the British Army reserves in over 25 years. Provides a key example of force transformation not seen since the abolition of conscription in 1960. Likely to become the standard 'go to' in a similar way that Walker's book on the TA became in the 1990s. With controversial findings backed by extensive research, it's a captivating read with some interesting and pertinent conclusions for the leadership of the British Army plus a number of lessons on how not to do transformation.

Publication date: 31st January 2019
Paperback 9781912440047 / Kindle 9781912440016 / EPUB 9781912440108
Price £29.99 / US\$39.99 / €36.99 / Aus\$59.99
Extent: 226 pages / Size: 234 x 156mm / Thickness: 21.01mm / Weight: 0.715 lbs

Strategy, Operations and Tactics



War Amongst the People Critical Assessments

Edited by David Brown, Donette Murray, Malte Riemann, Norma Rossi
and Martin A. Smith, Royal Military Academy Sandhurst

RMA Sandhurst has long played a key role in the intellectual development of British Army and international officers. In this book, members of our Academic Faculty bring together a distinguished team of scholars and military practitioners to tackle a key concept which challenges those, military and civilian, who seek to better understand the evolving nature of contemporary conflict and how - or indeed whether - external interventions can improve matters.

Major General PAE Nanson CBE
General Officer Commanding and Commandant Sandhurst

...Our Institutions, such as those of government and the armed forces, all developed in the context of Industrial War, the form of war that preceded wars amongst the people. The new circumstances require these institutions to change. In a volume such as this discomfort is good, as it generates debate and leads to change.

General Sir Rupert Smith KCB DSO OBE QGM

About the Book

Recent conflicts have required the armed forces to engage in what has been termed 'war amongst the people'. Such conflicts increasingly require a type of soldier deployed to function as an 'armed social worker', as was seen most recently in operations in Afghanistan and Iraq. If this increased focus on societal relations has – and should – become the area of prime concern for contemporary armed forces, this poses a series of conceptual and practical questions regarding the 'people' concerned and the nature of the society amongst which war is conducted. Scholars and practitioners come together in this volume to explore how armed forces can make sense of such complexity in conceptual terms and how military actors have practically interacted with local power structures and relations, with both positive and negative effects. It examines armed forces' engagement at the local level in a contemporary context and contextualises this within the broader political, strategic, tactical and legal implications this engagement has had at home and overseas.

Contents

Foreword: General Sir Rupert Smith. **Introduction:** Dr Malte Riemann and Dr Norma Rossi. **Part One: Conceptual Debates and Critiques** Chapter 1: Prof Beatrice Heuser, Rethinking War; Chapter 2: Lt Col Jyri Raitasalo, The Utility - or Futility - of Force? What is Wrong with the 'War Amongst the People' Thesis?; Chapter 3: Dr Alex Waterman, Managing 'War Amongst Peoples'. **Part Two: Practical Challenges** Chapter 4: Whitney Grespin, The Easy Button: Foreign Military Training as an Exit Plan; Chapter 5: Dr Vladimir Rauta, Conceptualising the Regular-Irregular Engagement: The Strategic Value of Proxies and Auxiliaries in 'Wars amongst the People'; Chapter 6: Dr Georgina Holmes, Enhancing Operational Effectiveness: Pre-deployment Training for Tactical-level Rwandan Female Military Peacekeepers. **Part Three: Legal Debates** Chapter 7: Dr Andree-Anne Melancon, Redefining the 'Combatant': Just War Theory and 'Direct Participation in Hostilities'; Chapter 8: Col Grant Davies, Revolving Doors and Human Rights: Detention in Internationalised Non-International Armed Conflict. **Part Four: The UK Domestic Context of 'War Amongst the People'** Chapter 9: Major Ian Wilson, UK Domestic Support for Wars: Polls and Public Opinion. Chapter 10: Major John Bailey, War Amongst the People: Responses in British Land Tactical Doctrine. **Conclusion:** Dr Norma Rossi and Dr Malte Riemann. Index.

Why should I read it?

This book is unique in the literature in that it brings together academics and service personnel to address this paradigm shift in war in a format that is accessible and relevant to military professionals. Authors are leading scholars in this field and military personnel include British infantry and Army Legal as well as a senior Finnish staff officer. Recommended reading by General Sir Rupert Smith author of 'The Utility of Force' in 2005 which first introduced the idea of 'war amongst the people', and Major General Paul Nanson, former Commandant of the Royal Military Academy Sandhurst.

Publication date: 10th May 2019
Paperback 978 1 912440 02 3 / Kindle 978 1 912440 03 0 / EPUB 978 1 912440 18 4
Price: £29.99 / US\$44.99 / €36.99 / Aus\$59.99
Extent: 290 pages / Size: 234x156mm / Thickness 15.34mm / Weight: 0.906 lbs

Fragile and Failing States Challenges and Responses

Edited by David Brown, Donette Murray, Malte Riemann, Norma Rossi and Martin A. Smith, Royal Military Academy Sandhurst

This, the second book in our Sandhurst Trends series, makes a timely contribution not only to the ongoing academic and practitioner debates on state fragility and its consequences for the world, but also to advancing our core objective of securing the Academic Faculty at RMA as an internationally recognised centre of excellence. In this book an international team of scholars and practitioners offer a diverse and challenging range of analyses on one of the most fundamental security and development issues of our time. I am especially proud that this initiative was successfully launched during my time as Commander RMA and am looking forward to following its continued progress in years to come.

Brigadier WSC Wright OBE
Commander Sandhurst Group 2016-2019



About the Book

Since the early 1990s, the challenges posed by fragile and failing states have been a contentious and enduring part of the debates on post-Cold War international security. Though extensive, these debates have so far yielded little agreement on either the essential nature of state fragility and failure and what, if anything, potential outside intervenors can and should do to prevent it from developing, restore state functionality, or at least mitigate its impact and consequences. In this book, an international team of authors examine both the conceptual and practical challenges posed by this phenomenon. They consider the essential nature of the problem and through a variety of case studies, examine the effectiveness or otherwise of various regional and wider international responses in Africa, the Middle East and South America. This book will be of interest to both academics and practitioners engaged in studying and responding to the ongoing challenges posed by the existence of fragile and failing states in the contemporary international system.

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Foreword: Colonel Richard Iron. **Introduction:** Dr Martin A. Smith. **Part One: Conceptual Debates** Chapter 1 Challenges to International Statebuilding: From Annihilation to Acceptance Prof David Chandler. Chapter 2 Building States to Build Peace Revisited: Empirical Insights from Peace Negotiations in Fragile States Jan Pospisil. Chapter 3 The Selective Nature of International Responses to Fragile, Failing and Failed States Dr Jacob Thomas-Llewellyn. **Part Two: Challenges and Responses – Regional Case Studies** Chapter 4 Somalia and its Neighbours: AMISOM and the Regional Construction of a Failed State Dr Jonathan Fisher. Chapter 5 The Rise of Strong Militaries in Africa: Defying the Odds? Lt. Col. Jahara Matissek. Chapter 6 Colombia and the Persistence of 'Failed State Stigma' in a Peace Scenario Prof Saúl M. Rodríguez and Prof Fabio Sánchez. Chapter 7 Foreign Intervention and the Process of State Failure: A Case Study of Libya 2011 Islam Goher. Chapter 8 Safe Havens: The Failed Strategy of the Failed State? Emily Knowles and Abigail Watson. **Conclusion:** Dr David Brown. Index

Why should I read it?

This book is unique in the literature in that it brings together academics and service personnel to address the topic of 'fragile', 'failing' and 'failed' states in a format that is accessible and relevant to military professionals. Authors are leading scholars in this field as well as a senior US Air Force staff officer. Recommended reading by Brigadier Bill Wright, Commander Sandhurst Group who also attended the event on which this book is based.

Publication date: 28th February 2020
Paperback 9781912440191
Price £29.99 / US\$44.99 / €36.99 / Aus\$59.99
Extent: 218 pages / Size: 234 x 156mm / Thickness: 11.684mm / Weight: 0.691 lb



Violent Non-State Actors in Modern Conflict

Edited by David Brown, Donette Murray, Malte Riemann, Norma Rossi
and Martin A. Smith, Royal Military Academy Sandhurst

If you want to understand VNSAs theoretically, conceptually and empirically, this book is the one to read. The clarity of understanding around the core concepts of VNSAs (sovereignty, statism, legitimacy and de-legitimacy for example) makes this volume ideal for undergraduate studies, in particular, in the area of New Wars. Personally, I see it as a core text on the topic.

Christopher Kinsey, King's College London
at the Joint Services Command and Staff College

About the Book

Recent conflicts such as those in Syria, Libya, Iraq and Afghanistan are increasingly characterised by a pluralisation of irregular and privatised forms of violence. These actors include, among others, warlords, mercenaries, terrorists, transnational organised crime groups, foreign fighters and Private Military and Security Companies (PMSCs). While some pose a direct challenge to the state, others are in a complementary and symbiotic relationship with it. As such, violent non-state actors are both competing and cooperating with state actors in modern conflicts and their hybrid nature raises questions with regards to how best to understand these actors, as they often escape neatly defined categorisations. In modern conflicts the lines between terrorists and organised crime groups, irregular and regular forces, as well as economic and political motivations to fight, are increasingly blurred. As a result, 'new' and 'old' types of violent non-state actors are defining elements of modern conflict. The extreme complexity of twenty-first century conflicts requires a more integrated approach between military and civilian actors in order to respond more effectively to its challenges.

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Foreword Major General Duncan Capps CBE. **Introduction:** Dramatis Personae Dr Donette Murray. Chapter 1 **A Convergence of Territory:** Warlords, Rebels and Terrorists in the Modern African State Dr Caroline Varin. Chapter 2 **Who gets to fight?** The De-Legitimation of Mercenaries and the Search for the Ideal Polity Helene Olsen. Chapter 3 **Thinking Beyond the Divide:** The Complex Relationships Between State/Non-state Armed Actors in Syria's War Dr Helle Malmvig. Chapter 4 **Violent Non-state Actors Write Their Own Laws of War** Dr Jack Watling. Chapter 5 **The Yemen Conflict at Sea:** Houthi Maritime Operations and the Strategic Reconfiguration in the Gulf of Aden Dr James A. Fargher. Chapter 6 **Warfare by Proxy:** Russia's Use of Violent Non-state Actors in Syria Dr Marina Miron. Chapter 7 **Uneasy Alliances:** The Political Consequences of Arming Non-state Groups in Counter-Terrorism Campaigns Abigail Watson. Chapter 8 **The Evolving Character of Violent Non-State Actors in Modern Conflict:** Perspectives from the Stabilisation Unit, Army Legal Services and the Land Warfare Centre Julien Bastrup-Birk, Lt Col Grant Davies and Lt Col Matthew Walker. **Conclusion** Dr Malte Riemann and Dr Norma Rossi. Index.

Why should I read it?

Uniquely bringing together academics and service personnel to answer your questions of how best to understand who are the violent non-state actors in today's conflict, what are their potential threats and what this means for military strategy, approach, doctrine, structures and tactics going forward.

Publication date: 14th January 2021

Paperback 9781912440207

Price £39.99 / US\$39.99 / €59.99 / Aus\$79.99

Extent: 246 pages / Size: 234 x 156mm / Thickness: 12.21mm / Weight: 0.721 lbs

Sandhurst Trends in International Conflict



Edited by

**David Brown
Donette Murray
Malte Riemann
Norma Rossi
and Martin A. Smith**

Royal Military Academy Sandhurst

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Areas of Interest

The contemporary battlefield/security environment

Strategy and doctrine

Military role within the wider security framework

Efficacy of military force

The implications of contemporary military operations

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AIR FORCES

The Next Generation

Edited by Amit Gupta, US Army War College

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Group Captain Andrew Gilbert, Director Air Power Development Centre (RAAF)

The challenge now for all air forces...is not so much to 'do more with less', but to 'do better with what we have'. This book is replete with examples... **Group Captain James R. Beldon MBE, Director of Defence Studies (RAF)**

... a superb academic source. **The Wavell Room**

About the Book

The use of air power, like any other military force, is now becoming increasingly complicated. Missions are changing—an increase in intrastate wars, the use of air assets against terrorism and air forces deployed to conduct military operations other than war—coupled with budgetary and personnel pressures, continue to affect a nation's ability to maintain competency in the aeronautical sphere of operations. Further, the number and type of actors deploying air power have changed, as has the technology. Each forward-thinking air force has now to consider potential threat scenarios that are futuristic and require some degree of planning. This volume contains data on 14 nations and their attempts to modernize, mobilize and keep ahead of their adversaries. Knowledge of other nations' current force structure, doctrine and threat environment, how their budgetary pressures are affecting their acquisition decisions and whether they intend to seek interoperability provides assured and relevant information for your own aerospace capability program.

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Why should I read it? 'The book' focuses on the important facts and provides insight into today's Air Forces by highlighting their political, budgetary, strategic and doctrine considerations. It is unique in the literature in that it brings together leading scholars and senior service personnel to address the topic of modernizing air forces and air power in a format that is accessible and relevant to military professionals. With the operational environment likely to become more complex, air forces must forward plan to deliver the next generation of air systems and a distinct advantage is in having a global understanding of the future battlespace for air power.

Publication date: 20th January 2020

Paperback 9781912440085 / Kindle 9781912440092 / EPUB 9781912440146

Price £29.99 / US\$44.99 / €36.99 / Aus\$59.99

Extent: 392 pages / Size: 234 x 156mm / Thickness: 20.48mm / Weight: 1.210 lbs

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